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## Safer Hull Delivery Plan 2023-24

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## What is our Vision?

Safer Hull will work collaboratively to:

- Create safe, clean and vibrant communities.
- Engage local residents to make their communities stronger and more resilient.
- Ensure the voice of the victim and those who are vulnerable is heard to shape our work

## Delivering the Vision

There are 4 factors to create the conditions for successful delivery of our outcomes:

1. Rapid deployment model deployed into communities where issues/incidents tell us work is needed (SHIP)
2. Multi-agency view of neighbourhood problems, activity and solutions
3. A co-joined approach between statutory boards to tackle long term strategic issues (Hull Collaborative Partnership Board)
4. A multi-agency intelligence project that creates up-to-date dashboards accessible to key partners.

## Our Objectives/Outcomes Statements

Safer Hull has clear objectives that form our outcomes statements and are based on community intelligence and the experience of local practitioners. These will be kept under review, however, for 2023-24, the four outcomes we will deliver are:

- Serious and violent crime will reduce
- People who offend or re-offend will reduce
- Vulnerable people and victims of crime will be supported to access appropriate services and intervention
- Communities will be engaged, enabled and empowered to develop community safety solutions



## 1. Rapid deployment model deployed into communities where issues/incidents tell us work is needed (SHIP)

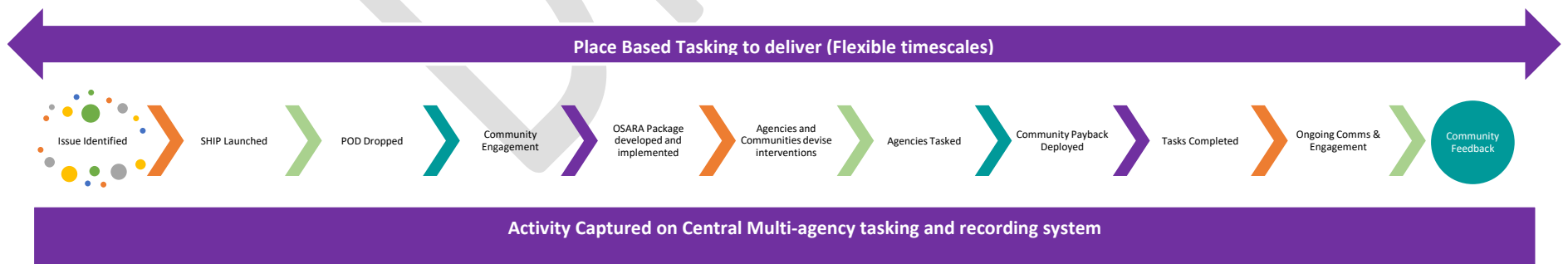
### Creating Conditions for Success

A change programme to modernise Community Safety in Hull. This programme will enable a greater and more rapid response, whilst giving partners greater common understanding of victims, offenders and key locations. It has strong links to the Police and Crime Plan, focussing on improving our existing community engagement, making communities safer and improving our organisational effectiveness through changing processes, strengthening links to other partnerships and taking a longer-term view.

Respond to changing national drivers including: The Anti Social Behaviour Action Plan, the review of Community Safety Partnership's and PCC's

### SHIP – Safer Hull Integrated Partnership

The SHIP partnership is a response model that enables a deployment of multi-agency resources into areas of urgent need; this may be because of the perception of high crime, or in response to a neighbourhood problem. An area with an urgent need for intervention (based on intelligence from communities, agencies, and elected representatives) will have a SHIP established, working closely with residents, ward members and key partner agencies. The first 28 days focus on the work required to produce an OSARA package in line with the Problem Oriented Policing (Partnership) model. At the point of OSARA, the delivery of the work will be managed within a revised version of the common tasking model (place-based tasking). Work in the community and end point communications can be integrated with the Community Payback delivery.



## 2. Multi-agency view of neighbourhood problems, activity and solutions

The partnership is to redevelop an electronic multi-agency hub to support the SHIP and Place-based tasking, with close links to CHANNEL/MARAC/MAPPA/VARM/MEAM and other multi-agency responses. This platform will allow partners to be tasked and measures the completion and impact of work undertaken. This will be achieved via the ECINS platform; the benefit of this platform is that it can link case management records to provide a true Victim/Offender/Location solution that will share intelligence across partners, as well as activity and solutions within each area.

The platform will track activity, provide a library of previously successful projects, and allow for partners to take best practice from area to area and avoid interventions that haven't previously made a positive impact.

## 3. A co-joined approach between statutory boards to tackle long term strategic issues (Hull Collaborative Partnership)

Safer Hull does not operate without strong links to other major boards. To ensure the key issues that impact on communities and the Children and Families that live within, a collaborative approach to long term problems is now in early implementation (Hull Collaborative Partnership). This will identify considerable strategic issues where the four significant boards (Community Safety Partnership, Safeguarding Children's Partnership, Safeguarding Adults

Board and Health and Wellbeing board) can agree actions to tackle cross-partnership issues. The partnership will also examine the opportunities for a joint learning panel to ensure the outcomes of all case reviews, from under whichever partners' jurisdiction can be shared across all sectors. Thematic areas for joint focus for 2023-2024 are Domestic Abuse, Exploitation, Trauma informed City and the development of inter-agency and inter-board Data and Analytics.

## 4. A multi-agency intelligence project that creates up-to-date dashboards accessible to key partners.

Intelligence and performance monitoring of our delivery is vital to showing impact and value for money. The partnership has started exploring options with Microsoft and extending work already being undertaken within Hull City Council to develop a Community Safety data dashboard. The use of new technology platforms such as ECIN's will improve our ability to understand and present our outcomes and impact much more clearly and utilising mapping tools to visualise areas of focus/concern. This is a longer term project, requiring specialist support to develop what would become a living JSIA to drive future strategic direction, highlight vulnerable localities for crime and capture progress against our outcomes. This would also set the operational agenda for the rapid deployment model and provide a platform for direct interaction with our communities.



## Supporting the Police & Crime Plan

We work in collaboration with the Humberside Police and Crime Commissioner to support the delivery of the three-year Police and Crime Plan. All actions in the delivery plan run from 1<sup>st</sup> April 2023 - 31<sup>st</sup> March 2026. Our Vision and delivery model maps to the Police and Crime Plan as follows:



Outcome One - Serious and Violent Crime will reduce.			
Outputs	Actions	Measures	Lead
Partners to develop a Serious Violence Needs Assessment and Strategy as detailed in the Serious Violence Duty	<p>Establish a Serious Violence Strategy Group and sub-group to develop the strategy.</p> <p>Develop a Hull specific Serious Violence Needs Assessment</p>	Strategy and Needs Assessment in place.	CSP Board
Develop and implement long term prevention programmes to educate against and deter violence	<p>Develop Violence Against Women (VAWG) targeted Bystander Intervention Programmes for use in specific NTE/Community/Education sectors:</p> <ul style="list-style-type: none"> <li>Train the Trainer</li> </ul> <p>To roll out the Mentors Against Violence Prevention Program to schools / educational/sports settings in Hull</p> <p>Develop an enhanced offer from voluntary organisations within the city to become more actively involved in safety initiatives.</p> <p>Promote Drink Spiking campaigns across the licensed trades.</p> <p>Deliver a new multi-agency community collaboration module to capture and share key information across a range of partners to address community safety issues</p>	<p>Number of Community In Motion trained staff able to deliver CIM training</p> <p>Number of Community In Motion courses delivered by trained staff</p> <p>Number of delegates receiving Community in Motion training</p> <p>Number of schools/education/sport settings signing up to the MVPP</p> <p>Continue to support voluntary City of Hull Street Angels / Uni Angels to keep women safe.</p> <p>Increase in the number of licenced premises signed up to the #stopspikinghull pledge</p> <p>ECINS community collaboration module implementation</p>	CSP Team

<p>To make women feel safer across the city</p>	<p>Improve communication of key community safety messages and information relating to serious and violent crime to increase public awareness.</p> <p>Educate residents through clear and consistent community safety messages using agreed communication channels.</p> <p>Deliver targeted and timely campaigns developed in collaboration with community safety partners.</p> <p>To use the Street Safe Pilot intelligence to help shape environmental and visual audit assessments identifying vulnerabilities.</p>	<p>Roll out of targeted crime reduction initiatives throughout the year to raise awareness of issues effecting safety at night:</p> <ul style="list-style-type: none"> <li>• Drink Spiking</li> <li>• Student Safety – Freshers</li> <li>• VAWG</li> <li>• FAB</li> <li>• White Ribbon</li> <li>• Op Yuletide</li> </ul> <p>Implementation of situational crime prevention measures to improve the feeling of safety</p>	<p>CSP Team</p>
<p>Full compliance with the Domestic Abuse Act</p>	<p>To maintain the current Needs assessment with a data refresh when required</p> <p>To continue to support the Independent Domestic Homicide Review Process</p>	<p>Funding to support the Independent domestic homicide review process.</p>	<p>DA Strategic Board</p>

Links to the Police and Crime Plan	Key Strategies and Delivery Mechanisms	Links to wider partner activities
<p><b>Engaged, resilient and inclusive communities:</b> Organisations equipped to respond to evolving crime issues. Effective and timely support for those impacted by crime and Anti-Social Behaviour. More people volunteering in community safety roles. Place based approaches that respond to community issues.</p> <p><b>Safer Communities:</b> Reduced high-harm offending/reoffending by working together to protect the most vulnerable in society. Long term, evidence based solutions working with partners to address perpetrators of violence. Young people educated to prevent them being impacted by crime. Education and support for young people, preventing them being impacted by crime.</p> <p><b>Effective Organisations:</b> Better Partnership Working. Innovative approaches to community safety. Collaboration with other organisations only where it demonstrates improved service to the public.</p>	<p>Serious Violence Prevention Strategy</p> <p>Safer Hull Strategy</p> <p>Serious Violence Needs Assessment</p> <p>Early Help Strategy</p> <p>Hull Reducing Re-offending Strategy.</p> <p>Alcohol and Drug Strategy</p> <p>Domestic Abuse Strategy</p> <p>Prevent Risk Plan</p> <p>Prevent Delivery Plan</p>	<p>Hull Collaborative Partnership</p> <p>Safer Hull Community Safety Strategy</p> <p>Safer Schools Partnership</p> <p>VAWG Group</p> <p>NTE Group</p> <p>Reducing Re-offending Board</p> <p>Serious Violence Strategy Group</p>



Outcome Two - People who offend and reoffend will reduce			
Outputs	Actions	Measures	Lead
More offenders in suitable and stable accommodation following release from custody	We will ensure appropriate pathways into suitable accommodation for offenders on release from prison or sentenced to a Community Sentence	Pathways in place	Reducing re-offending Board
More effective multi-agency IOM response	To explore the capabilities of ECINS as a case management system for IOM	Co-location of IOM	Reducing re-offending Board
Integrated use of Community Payback into place-based problem solving	Targeted and integrated use of Community Payback to demonstrate visible reparation with communities	Number of community payback hours used to effectively address place-based problems.  Community Payback is detailed as a response measure in OSARA packages	CSP Team

Links to the Police and Crime Plan	Key Strategies and Delivery Mechanisms	Links to wider partner activities
<p><b>Engaged, resilient and inclusive communities:</b> Effective and timely support for those impacted by crime and Anti-Social Behaviour. Place based approaches that respond to community issues.</p> <p><b>Safer Communities:</b> Reduced high-harm offending/reoffending by working together to protect the most vulnerable in society.</p> <p><b>Effective Organisations:</b> Better Partnership Working. Collaboration with other organisations only where it demonstrates improved service to the public.</p>	<p>Reducing Re-offending Strategy</p> <p>Preventing Homelessness and Rough Strategy</p> <p>SHIP Operational Group</p>	<p>Reducing Re-offending Board</p> <p>Making Every Adult Matter (MEAM) Operational Group</p>

Outcome Three - Vulnerable people and victims of crime will be supported to access appropriate services and intervention			
Outputs	Actions	Measures	Lead
A sex worker strategy will be in place which reflects the needs of services users and improves engagement, support and positive outcomes for all key stakeholders affected by sex work.	<p>Establish and complete a Sex Worker Needs Assessment.</p> <p>Established FLIP Sex Worker Strategic Group to develop a suitable sex worker strategy in collaboration with key stakeholders.</p> <p>FLIP Sex Worker Strategic Group engages with key stakeholders in the strategy development process including those with lived experienced, subject experts, local partners, residents and businesses.</p>	<p>Sex Worker Strategy in place.</p> <p>Delivery of Service/Practitioner workshops</p> <p>Delivery of key stakeholder engagement / consultation workshops</p>	Finding ways for lived experience of sex work in Hull to shape Policy and Practice (FLIP)
Effective support for high-risk victims of ASB/Hate Crime/DA	<p>Improve accessibility to support services for high-risk victims</p> <p>Services respond to the needs of victims</p>	<p>Increase in the number of partnership referrals to the ASB Victim Support Champion.</p> <p>Improved outcomes for those accessing the service.</p> <p>Reduction in repeat victims of ASB / Hate Crime / DA</p>	<p>Hull City Council</p> <p>Hull City Council</p>
Respond to the ASB Action Plan	Work to implement required changes as legislation permits	Faster more rounded response for victims	Hull City Council
Effective partnerships to better support vulnerable people and neighbourhood problems	Configuration and implementation of a partnership case management Anti-social behaviour, Domestic Abuse and MARAC and place-based tasking system	<p>More joined up working to improve outcomes for victims</p> <p>Increase in the number of vulnerable and at-risk individuals identified.</p>	ECINS project group

<p>Ensure there are clear routes for communities to raise community safety concerns and feedback mechanisms are in place</p>	<p>Implementation of the community collaboration module To improve feedback mechanisms for communities including the community trigger.</p>	<p>Improved collaboration with community stakeholders to increase in the number of reported incidents</p>	<p>ECINS project board</p>
<p>Support and diversion is available for young people at risk of or involved with crime and ASB</p>	<p>We will implement targeted location specific diversionary programmes  We will provide support programmes based on intelligence shared as part of the tiered response to target young people and their families as part of the VPPP</p>	<p>To increase the number of young people engaged and diverted using the tiered approach.  To increase the number of parents / young people engaged in targeted interventions to reduce the number of secondary fire call outs.</p>	<p>SHIP Operational Group</p>
<p>To support aspiration of Hull becoming a Trauma Informed City</p>	<p>To work across the partnership to ensure the agenda is progressed</p>	<p>Quarterly updates for the Board by Trauma Informed lead</p>	<p>Hull Collaborative Partnership</p>
<p>To deliver interventions for those identified as at risk of radicalisation.</p>	<p>Annual CTLP based risk Plan  Prevent Plan  Channel Panel</p>	<p>Six monthly updates and agreements of strategy</p>	<p>CSP Board  MAP Board</p>

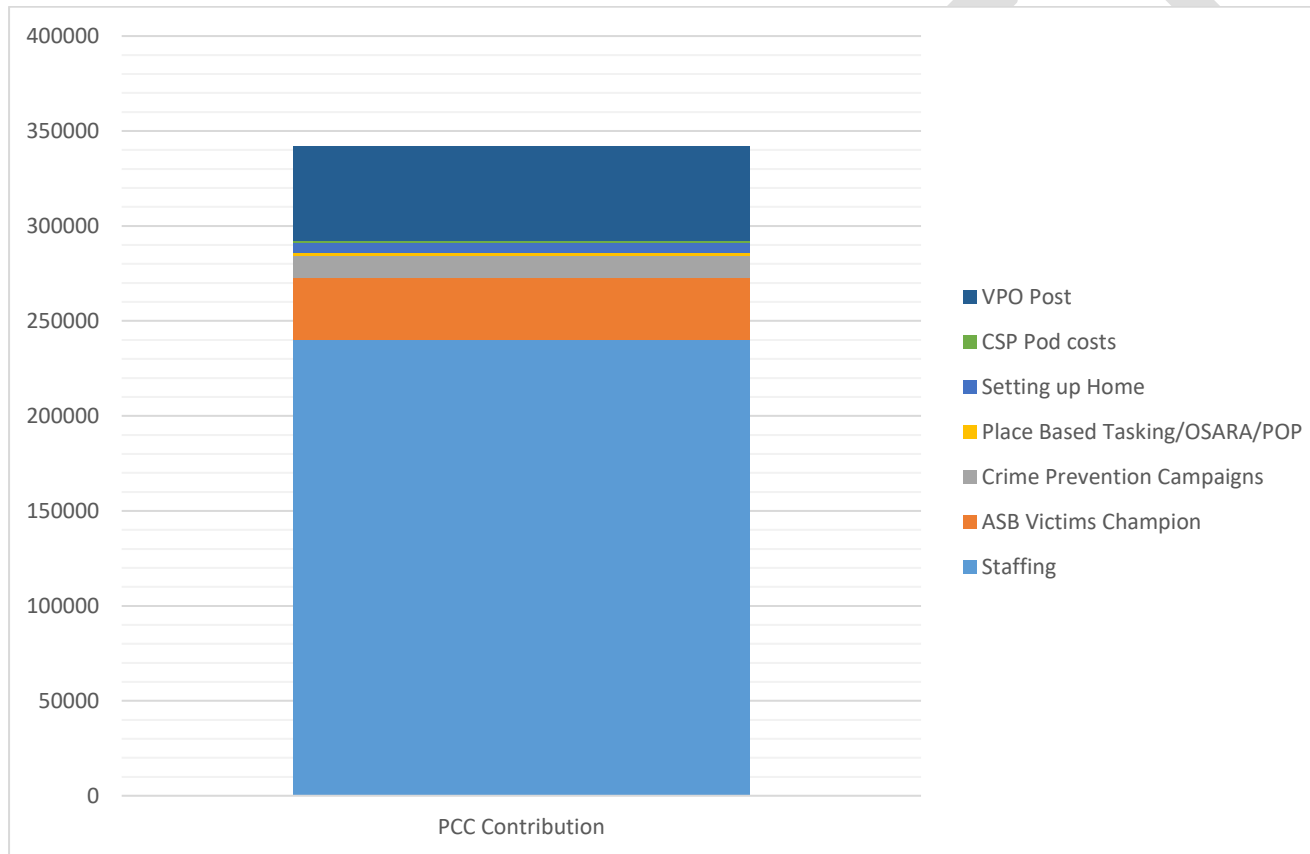
Links to the Police and Crime Plan	Key Strategies and Delivery Mechanisms	Links to wider partner activities
<p><b>Engaged, resilient and inclusive communities:</b>  Service delivery focussed on building trust and confidence in urban areas.  Clear routes to raise concerns.  Effective and timely support for those impacted by crime and Anti-Social Behaviour.  Place based approaches that respond to community issues.</p> <p><b>Safer Communities:</b>  Reduced high-harm offending/reoffending by working together to protect the most vulnerable in society.  Reduced harm through sustainable interventions aimed at domestic abuse perpetrators.  Reduce impact of drugs in our communities.  Young people educated to prevent them being impacted by crime.</p> <p><b>Effective Organisations:</b>  Better Partnership Working.  Innovative approaches to community safety.  Collaboration with other organisations only where it demonstrates improved service to the public.</p>	<p>Domestic Abuse Strategy</p> <p>Preventing Homelessness and Rough Sleeping Strategy</p> <p>Alcohol and Drug Strategy</p> <p>MEAM (Changing Futures) Strategic Board</p> <p>Social Inclusion Strategy</p> <p>Reducing Re-offending Strategy</p> <p>Early Help Strategy</p> <p>Fire Setter Education Programme</p>	<p>Sex Worker Strategic Group/  Sex Worker FLIP  Independent Group</p> <p>MEAM/VARM/SART</p> <p>SHIP Operational Group  Place Based Tasking</p> <p>Contextual Safeguarding</p> <p>Reducing Re-offending  Board</p> <p>Hull Youth Justice Board  Hull Children’s Safeguarding  Partnership Board</p>

Outcome Four - Communities will be engaged enabled and empowered to develop community safety solutions			
Outputs	Actions	Measures	Lead
Improved Community response and resilience in areas experiencing increases in crime, environmental issues and ASB	To develop a Partnership Power BI Dashboard  Targeted interventions deployed, responding to intelligence (both data and community intelligence) at the direction of SHIP Operational Group	Dashboard is in place and data used to identify community safety issues  Number of multi-agency projects deployed.	SHIP Operational group
For organisations and leaders actively involved in community safety to adopt a single methodology towards problem solving	To develop Safer Hull problem solving training package  Leaders to drive forward and embed the agreed problem-solving model into their organisations operational processes  Locality based workshops to be delivered to all partnership staff	Number of partners trained in partnership problem solving  OSARA / OSARA light packages in place to address neighbourhood problems  Locality based workshops delivered	SHIP Operational group
Go Live of the community collaboration module of ECINS	To engage with VCSE to develop and configure the collaboration module to meet community needs.  To use the collaboration module to capture community voice/ Shop Watch / Pub Watch schemes	Number of community users trained  Shop watch / Pub watch system established on the Community collaboration module	CSP Team

Links to the Police and Crime Plan	Key Strategies and Delivery Mechanisms	Links to wider partner activities
<p><b>Engaged, resilient and inclusive communities:</b> Service delivery focussed on building trust and confidence in urban areas. Clear routes to raise concerns. People proactively engaged in volunteering to improve the safety of their area. Effective and timely support for those impacted by crime and Anti-Social Behaviour.</p> <p><b>Safer Communities:</b> Reduced high-harm offending/reoffending by working together to protect the most vulnerable in society. Reduce impact of drugs in our communities. Young people educated to prevent them being impacted by crime.</p> <p><b>Effective Organisations:</b> Better Partnership Working. Innovative approaches to community safety. Collaboration with other organisations only where it demonstrates improved service to the public.</p>	Community Safety Business Plan	Place Based Tasking  SHIP Operational group

### Funding Requirements for 2023/24 – Total contribution £634,753

Over the next 2 years Safer Hull will prioritise the use of both grant and other funding, including in-kind contributions from partners in the following areas:





## Glossary

**Anti-Social Behaviour (ASB)** - behaviour by a person which causes, or is likely to cause, harassment, alarm or distress to persons not of the same household as the person' (Antisocial Behaviour Act 2003 and Police Reform and Social Responsibility Act 2011).

**Arrest Referral Service** - engages with people at the point of arrest whose offending is linked to drug or alcohol misuse. By seeing the offender as soon as they are arrested, they can be offered a pathway into harm reduction, treatment, and rehabilitation services.

**Channel Panel** - is an early intervention scheme that supports people who are at risk of radicalisation and provides practical support tailored to individual needs. It can help people to make positive choices about their lives.

**Community Payback** - is where offenders work on projects to pay back the community for their crimes, for example by removing graffiti. clearing wasteland. decorating a community centre.

**Community Safety** - Is the use of skills, knowledge, and techniques, to prevent and reduce crime, disorder and fear of crime and develop safer communities in which to live, work and visit.

**Criminal Justice System** - The criminal justice system of the United Kingdom is the collective body responsible for administering justice in the UK, and consists of various institutions such as the police, the crown prosecution service, and the UK's prison system.

**DA** - Domestic Abuse as an incident or pattern of incidents of controlling, coercive, threatening, degrading and violent behaviour, including sexual violence, in the majority of cases by a partner or ex-partner, but also by a family member or carer.

**ECINS** - is a multi-agency case management system which is used by partner organisations to record and share information relating to individuals and/or locations.

**FLIP** – Finding ways for lived experience of sex work In Hull to shape policy and practice

**Integrated Offender Management (IOM)** - brings a cross-agency response to the crime and reoffending threats faced by local communities. The most persistent and problematic offenders are identified and managed jointly by partner agencies working together.

**Joint Strategic Intelligence Assessment (JSIA)** - outlines the issues, risks and trends that impact on Hull's varied communities through changing levels of crime and disorder, environmental issues and fire related problems.

**Making Every Adult Matter (MEAM)** - is a national approach to working with individuals who face exclusions and historically lack meaningful engagement with services.

**Multi Agency Public Protection Arrangements (MAPPA)** – The aim is to manage the risks that violent and sexual offenders pose to the public by managing the risks associated with these categories of offenders. The various agencies share information about offenders under MAPPA in order to assess the level of risk they pose to the public.

**Multi Agency Risk Assessment Conference (MARAC)** - is a meeting where information is shared on the highest risk domestic abuse cases between representatives of local police, health, child protection, housing

practitioners, Independent Domestic Violence Advisors (IDVAs), probation and other specialists from the statutory and voluntary sectors.

**OSARA** - The acronym OSARA stands for objective, scanning, analysis, response, and assessment. The OSARA model is the most familiar process for doing problem solving within the police which we have adopted for use in identifying issues within our communities and developing solutions to recurring problems.

**Problem Orientated Policing (POP)** - Problem-oriented policing (POP), also known as problem-solving partnerships, is an approach to tackling crime and disorder that involves the identification of a specific problem, thorough analysis to understand the problem, the development of a tailored response and an assessment of the effects of the response.

**Safeguarding Adults Board (HSAPB)** - is a statutory board formed under the Care Act 2014. It consists of senior members from Hull City Council, Humberside Police and Hull NHS Clinical Commissioning Group. The Board is the strategic multi-agency lead body in Hull for the protection of safeguarding adults and ensures all sectors have influence and involvement in keeping our most vulnerable safe across this city.

**Safeguarding Children's Partnership (HSCP)** - is the statutory body that brings together all the key partners and organisations who work together to promote children's welfare and help protect them from abuse.

**'Through the Gate'** - support to people leaving prison and resettling back into the community who are not already in receipt of mentoring support.

**Vulnerable Adults Risk Management (VARM)** - is a multi-agency procedure to - discuss, identify and documents risk for high risk adult safeguarding cases. formulate an action plan identifying appropriate agency responsibility for actions. provide a tool for review and re-evaluation of the action plan.